



### GENERAL STUDIES (Test-20)

निर्धारित समयः तीन घंटे Time allowed: Three Hours DTVF/24-(D-A)-M-GSM (M-I)-2420

अधिकतम अंक: 250 Maximum Marks: 250

Name: Actour Gang

Medium (English/Hindi): English

Center & Date: Kanal Bagh - 18/08/2

Mobile Number:

Reg. Number: DKBG-3423

UPSC Roll No. (If allotted): \_\_\_

0833621

#### प्रश्न-पत्र के लिये विशिष्ट अनुदेश

कृपया प्रश्नों का उत्तर देने से पूर्व निम्नलिखित प्रत्येक अनुदेश को ध्यानपूर्वक पढ़ें:

इसमें वारह प्रश्न हैं तथा हिन्दी और अंग्रेज़ी दोनों में छपे हैं।

सभी प्रश्न अनिवार्य हैं।

प्रत्येक प्रश्न के अंक उसके सामने दिये गए हैं।

प्रश्नों के उत्तर उसी माध्यम में लिखे जाने चाहियें जिसका उल्लेख आपके प्रवेश-पत्र में किया गया है, और इस माध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर (क्यू.सी.ए.) पुस्तिका के मुख-पृष्ठ पर ॲकित निर्दिष्ट स्थान पर किया जाना चाहिये। उल्लिखित माध्यम के अतिरिक्त अन्य किसी माध्यम में लिखे गए उत्तर पर कोई अंक नहीं मिलेंगे।

प्रश्नों में शब्द सीमा, जहाँ विनिर्दिष्ट है, का अनुसरण किया जाना चाहिये।

प्रश्न-सह-उत्तर-पुस्तिका में खाली छोड़ा हुआ पृष्ठ या उसके अंश को स्पष्ट रूप से काटा जाना चाहिये।

#### QUESTION PAPER SPECIFIC INSTRUCTIONS

Please read each of the following instruction carefully before attempting questions:

There are TWELVE questions printed both in HINDI and ENGLISH.

All the questions are compulsory.

The number of marks carried by a question is indicated against it.

Answers must be written in the medium authorized in the Admission Certificate which must be stated clearly on the cover of this Question-cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in a medium other than the authorized one.

Word limit in questions, wherever specified, should be adhered to.

Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.

केवल मूल्यांकनकर्ता द्वारा भरा जाए (To be filled by Evaluator only)

| Question<br>Number | Marks    | Question<br>Number | Marks |
|--------------------|----------|--------------------|-------|
| 1 (a)              |          | 5 (b)              |       |
| 1 (b)              |          | 6 (a)              |       |
| 2 (a)              |          | 6 (b)              |       |
| 2 (b)              |          | 7.                 |       |
| 3 (a)              | <b>*</b> | 8.                 |       |
| 3 (b)              |          | 9.                 |       |
| 3 (c)              |          | 10.                |       |
| 4 (a)              |          | 11.                |       |
| 4 (b)              |          | 12.                |       |
| 5 (a)              |          |                    |       |

मूल्यांकनकर्त्ता ( इस्ताक्षर ) Evaluator (Signature)

पुनरीक्षणकर्ता ( इस्ताक्षर ) Reviewer (Signature)

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### Feedback

- 1. Context Proficiency (संदर्भ दक्षता)
- 3. Content Proficiency (विषय-वस्तु दक्षता)
- 5. Conclusion Proficiency (निष्कर्ष दक्षता)
- 2. Introduction Proficiency (परिचय दक्षता)
- 4. Language/Flow (भाषा/प्रवाह)
- 6. Presentation Proficiency (प्रस्तुति दक्षता)



#### खंड - क/ SECTION - A

उम्मोदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

वैज्ञानिक एवं प्रौद्योगिकीय अनुसंधान में नीतिशास्त्र के संदर्भ क्या हैं? अपने उत्तर को उदाहरणों के साथ संपुष्ट कीजिये। (150 शब्द) 10

What are ethics in scientific and technological research? Provide examples to support your answer. (150 Words) 10

Today, scientific and technological research has become the means for the economic development of a country. The blind reace for gaining the upper hand has led to ethical consideration.

### Ethics in suseasch:

1. (a)

- Do no haum': The basis of scientific surearch should be to promote human uselfone. Muchan bombs, Chemical and biological weapons etc. counter this.
- 2) 'No plagiarism': The mark of somebody else should not be used unthant prior permission. e.g. Many researchers para-ph

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write on this margin)

ease or simply capy other person's suseanch. One of the cause is sising emphasis on paper published etc

- 3) Environmental Protection: There should not be adiecise impact an encironment. e.g. Use of certain Chemicals in the fields has led to loss of biadiversity.
- 4) Informed Consent, : For any research invaluing medicine, health procedures etc, the participant should be made arease. e-g. Trials of could-19 voccine.

Ensuring ethical research Training of Promoting Galeurment scientists. ethas of quidelines negulation and science. enforcement

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(b)

क्या आपको लगता है कि महात्मा बुद्ध के लगभग सभी उपदेशों में संदर्भित अध्योगिक मार्ग का सिद्धांत आज भी उनके अनुयायियों के लिये उतना ही स्पष्ट और व्यावहारिक है, जितना तब था जब उन्होंने इसे प्रथमत: प्रतिपादित किया था?

Do you think Buddha's eightfold path which he taught in virtually all his discourses, is as clear and practical to his followers today as it was when he first gave it?

(150 Words) 10

उम्मीदवार को इस हाशिये में नहीं लिखना

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Buddha gave 4 nable truths - there is suffering, cause of suffering, the suffering of any be eliminated and the eight fold path.

Poth.

Eight fold path includes ; elight concentration elight wight mindfulness artion speech

The changing explanation of 8 fold path

- 1) His enplanation mainly focused on living a moreal life. However, today in this materialistic would, many of his ideas become difficult to follows.
- 2) Action is dependent on many fortous like

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social content, the actor, consiquences etc. Even with the right intentions, an action can lead to negative consequences.

3) Today, many activities like smuggling, money laundering, consuption has become so organised making it difficult to separate them from lightimate activities.

Relevance of 8 fold path:

- 1) Instills self confiedence that ortions performed are eight.
- 2) Helps in maintaining integrity and also ellepet from others.
- 3) In public administration, it puousides a may to empathize with perableme of meaker sections.

the relevancy of eightfald path need to be seen in present content to eleap the true benefits.

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2. (a)

जनसंपर्क (PR) में सोशल मीडिया के उपयोग ने सूचना के प्रसार और उपभोग के तरीके को रूपांतरित किया है। सोशल मीडिया के माध्यम से चलाए जा रहे जनसंपर्क अभियानों से जुड़ी नैतिक चुनौतियों का विश्लेषण कीजिये। सोशल मीडिया प्लेटफॉर्म्स के माध्यम से आमजन से संवाद के दौरान जनसंपर्क पेशेवर नैतिक आचरण कैसे सुनिश्चित कर सकते हैं? (150 शब्द) 10

The use of social media in public relations (PR) has transformed the way information is disseminated and consumed. Analyze the ethical challenges associated with social media PR campaigns. How can PR professionals ensure ethical conduct while engaging with audiences on social media platforms? (150 Words) 10

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(Candidate must not write on this margin)

In India, about 55% people today have access to internet and India is 12nd largest telecommunication subscribers.

whenet, the number of social media users has empladed.

Ethical Challeges with social media compaigne.

- De False Claims: Many companies adventise something else than what they empert to delicer. e.g. Volks mager's pollution information.
- 2) Age Sensitivity: Some PR campaigns target dildren make are more susceptible in believing these adventisements. E.g.: (asmetics brands.

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3) Targeting others for publicity': e.g. A coaching institute in Kata targeted students of another institute in their compagn

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

- 4) Dota privory: Data processing and use of by data leads to targeted adventising.
- 5) Creation of echo Chambers. It eventources a particular bias making people less susceptible to neve ideas.

# Ensuring ethical conduct:

- 1) Disclosing any paid adventisement.
- 2) No false claims and tous depiction of facts
- 3) No targeted adventising especially Wildren
- 4) No body shaming or defaming others.

As the use of social media will increase, it is necessary that people follows the scules and sugulations like IT Rules, 2021

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(b) डेटा गोपनीयता एवं इसकी सुरक्षा के संबंध में शासन, व्यक्तियों की सुरक्षा के लिये समाज का एक महत्त्वपूर्ण हिस्सा है। इस कथन के आलोक में, गोपनीयता एवं राष्ट्रीय सुरक्षा के मध्य संतुलन बनाने में आने वाली नैतिक चुनौतियों पर चर्चा कीजिये। (150 शब्द) 10

Governance around data privacy and security is an important part of society to protect individuals. In the light of this statement, discuss the ethical challenges faced in balancing privacy and national security. (150 Words) 10

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

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The gareerment recently passed the Digital Personal Data Protection Act (2023) emphasing on data privacy and security.

Ethical Challenges in balancing perivacy and security:

- 1) Paroterting data processing of personal data ar use the same to terack suspicious activities like terrorism.
- 2) Facial recognition technology helps in identifying airminals but infuinges on privacy.
- 3) The government has to ensure better security of data and has to ensure that it's not used unethically.
- 4) Encessiere regulation goes against Right to



Privacy under Article 21 of Constitution

5) The data stored is not deleted after
the purpose is achieved. Acts like
(rimina e Data Protection Act allows to
store the information even of persons
not accused of crime.

6) Under DPDPAct (2023), gareunment can enempt any agency from seeking consent for data processing.

### Way Farmeard

- 1) laying douen proper quidelines for use of personal data.
- 2) Prawiding intimotion before data collection 3) Deleting data after adviceing intended purpose.

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 नीचे महान विचारकों के तीन उद्धरण दिये गए हैं। इनमें से प्रत्येक उद्धरण वर्तमान संदर्भ में आपको क्या संदेश देता है?

Given below are three quotations of great thinkers. What do each of these quotations convey to you in the present context?

(a) देशभिक्त हमारा अंतिम आध्यात्मिक आश्रय नहीं हो सकती; मेरा आश्रय मानवता है। - रवींद्रनाथ टैगोर (150 शब्द) 10

Patriotism cannot be our final spiritual shelter; my refuge is humanity. -Rabindranath Tagore. (150 Words) 10

Rabinderarath Tagarre in his verifings and teachings emphasised on the ultimate goal of belief in society and humanity

uthile his veritings like Gitanjali and other publications like Annon Sanar Bangla provoked patriotism among masses, he put ultimately faith in universal beratherhood.

Significance Today:

) which we of far elight governments in many countries, there has been vising instances of winner against minarities.

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2) In Europe, Xenophabia is an vise against people migrating to these countries.

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

- 3) There has been deglabalisation worldwide
- 4) In India, many people are judged an basis of acts of Shallows patriotisms while there is a need to focus on town patriotism of brotherhood and unity

## Promoting Humanity

- De terested as an object and dignity of everyone has to be maintained.
- 2) No person can be separated from human dights and protection of some is necessary.

Suami Vileskananda emphasised on <u>Davidra</u> Macayan' where service of humanity is 12 Severice to god.

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(b) थोड़ा-सा अभ्यास टन भर उपदेश से अधिक मूल्यवान है। - महात्मा गांधी (150 शब्द) 10

An ounce of practice is worth more than tons of preaching. -Mahatma Gandhi.
(150 Words) 10

उम्मीदवार को इस हाशिये में नहीं लिखना नाडिये।

(Candidate must not write on this margin)

Mahatima Gardhi was one of the most followed leaders occurs barriers of caste, religion, region etc. one of the meason is that he practiced what he precised what he precised what he precised.

## House practice triumphs punch:

- by behousiaux of others. Our conduct is concrete which is visible in society while plearing is only abstract.
- 2) Simple act of kidness has more import.
  e.g. A child may be taught of kindness
  in school but seeing a person feeding
  a power man will invariably have
  greater import.

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3) Many self styled godmen in past
preached values like altruism and
spiritualism but their practices reflected
their true nature putting them behind bors
W In (400+) on al attitude it is

4) In creation of attitude, it is believed a person beauty more by observation.

Gardhi was a living saint. He believed in practice so much that ance in ander to step eating too much engage, he himself gave up having the same.

Many training pragrammes and seminars called upon ensuring integrity and honesty but it was TN Seshan who showed have the same can be achieved further stimporting the thought.

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(c) जब भी आप कोई काम करें, तो ऐसे व्यवहार करें जैसे पूरी दुनिया आपको देख रही हो। -थॉमस जेफरसन (150 शब्द) 10

· 特别的一个一个一个一个

Whenever you do a thing, act as if all the world were watching. -Thomas Jefferson (150 Words) 10

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

The quote is the foundation of integrity in a person. Adhering to highest mound standards in face of persolems is what insures integrity in a person.

It is said that one must remember, when no - one is watching, he is being watched by himself.

Relevance of quote in public administration:

- 1) It ensures accountability. e.g. A civil serveant may use his discretion in granting personal favour but he should not abuse his authority.
- 2) It helps in tackling consumption which its one of the diseases in Indian public administration.

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3) By ensuring transparency, it improves trust of person.

उम्मीदबार को इस हाशिय में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

Many initiatives like lakeal, RTI Act, Citizen charter etc. has tried to create an enternal manitaring mechanism but true honesty has to come from inside.

are of the way of ensuring integrity is by developing an enlightened considerce. This will persuent any wearappel activity by arting as moral force from inside the individual.

Gardhi's Talisman also emphasises on the rud to ensure that use evaluate over being action about it's potential import on all especially those who are vulnerable.

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4. (a) भावनात्मेक बुद्धिमत्ता (EI) को परिभाषित कीजिये। इसके प्रमुख घटकों पर चर्चा कीजिये। स्पष्ट कीजिये कि प्रत्येक घटक लोक प्रशासन में प्रभावी नेतृत्व में किस प्रकार योगदान देता है। (150 शब्द) 10

Define Emotional Intelligence (EI). Discuss its major components. Explain how each component contributes to effective leadership in public administration. (150 Words) 10

उम्मीदवार को इस हाशिये में नहीं लिखना

(Candidate must not write on this margin)

Ennotional Intelligence is the ability to contral and understand emotions of oneself and that of others.

Components and their contribution in administration

- Self Accorders: Accordenses cof one's own emotions, Strengths, weaknesses etc. I handle stressful situations (contribution -) seek help in centain situations -> present unnecessary conflict.
- 2) self mativation: The ability to continue putting in efforts in face of difficulties.

  > mativate athers by actions

  (ontribution > helps plan long term goals.

  Mativate team members are influenced juniors.

  by leaders for same.

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3) Self Contral: Contralling emotions and display of same.

Contribution > better dispute resolution

Contribution > ra biasness

Jacob repport with jurious and colleagues.

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- 4) Empathy: Putting anself in other puran's shall and understanding their problems.

  problems.

  Find solutions to problems.

  Role in > enhance productivity by understanding readership issues of others.

  good communication.
- 5) Social skills: Interactions and team building. Helps in generating trust and dispute resolution.

JAS Officer em Prakash Singh suffected Emational Intelligence in his conduct when he worked for ensuring education for 18 Children in LWE

www.drishtiias.com affected ands.



(b) नागरिक अधिकार पत्र तथा सहभागी शासन की अवधारणा के बीच संबंधों का परीक्षण कीजिये।

(150 शब्द) 10 चार्व

Examine the relationship between Citizen Charters and the concept of participatory governance. (150 Words) 10

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

citizen charter allams citizens to lename about information like semices promided givenence reduced etc. rubble authining duties of citizens when availing of any public semice.

Relation between citizen chariter and participatory

- 1) Amareness (generation : Making people areases of their entitlements and services unsures better participation and improves accountability and transportery.
- 2) Grievance Reducesal Mechanisms: Helps in finding salutions building terest with state and it's functionaries.

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3) Designing af liter charter: Invaluing Stake halders like NGOs, lacal vitizens and emperts in making vitizen charter.

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(Candidate must not write on this margin)

4) quality of sureice believing is enhanced and the citizens can provide suggestion for improving it further. Timely service estabilished good support.

Challenges in pace design and audated itizen charters information lack of training of lack of initiative personnels.

by afficials.

Given the transformative impact of citizen charters on governance, the eleamendations of ITARC must be followed to ensure good governance.

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5. (a) समकालीन भारतीय राजनीति के संदर्भ में, मतदाता व्यवहार पर संज्ञानात्मक असंवादिता के संभावित निहितार्थों और लोकतांत्रिक प्रक्रिया पर इसके प्रभाव का विश्लेषण कीजिये। (150 शब्द) 10

In the context of contemporary Indian politics, analyze the potential implications of cognitive dissonance on voter behavior and its impact on the democratic process.

(150 Words) 10

उम्मीदवार को इस हाशिये में नहीं लिखना

(Candidate must not write on this margin)

Cognitive dissonance is a situation when a person is areance of the fact that there is incoherence between his attitude and actions on between different attitudes.

Cognitive ?
Discovance,
of voters

rot being communal lines dispite not being communal in nature

hypocrisy regarding belief and actions of a leader are party.

supporting certain policies despite. The same being against minarities.

Impact of dissonance on vaters:

- 1) Increased conflict between voters with different idealogies.
- 2) Social criticism leading to reduced voter turnout.

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3) Discouraging others from participated in political activities unduring the choices available to people.

| उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

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# Impact an democratic process:

- ) Rise of leaders with enteremist views.
- 2) Ignowing issues of minarities in case of dictatorship of majority.
- 3) According to Peus Research centre, in many democratic countries people are increasingly getting aligned with leaders who are undermining democrary.

To tackle this issues, either the people can change their attitude or behaviour or simply accept the dissonance or trivialize the same.

This will help in maintaining the democratic character in country.

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(b) परिवार में अभिभावक अपने बच्चों के नैतिक विकास में मुख्य शिक्षक के रूप में महत्त्वपूर्ण भूमिका का निर्वाह कैसे करते हैं? (150 शब्द) 10

How do parents play an important role as the main educator in the family in moral development of their children? (150 Words) 10

उम्मीदबार को इस हाशिये में नहीं लिखना

(Candidate must not write on this margin)

Family and parents have greatest import an socialisation of children. It is believed that by age of 6 years, value system is developed of a child.

## Rale of parents:

- 1) Act as stale models: Unidown learn more by abservation compared to teachings. e.g.: Gardhiji learned fasting and talerance from her mother.
- 2) Motivates Children: Parents as friends,
  quide and mentor and in early
  phases of socialisations helps in
  imbibling values like handwork and honesy



3) Values of parent are passed on to Children. e.g. Parents supporting communation will invariably make the child communal.

4) In formative years, child is closest to parents and the tourt he has an them makes him believe anything told by parents.

Given the important scale of parents, it is necessary that they must be made aware of this responsibility. They should not promote activities like alcohol on abuses and provide a dild friendly encironment.

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

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6. (a)

"लोक प्रशासन में नीतिशास्त्र का तात्पर्य केवल नियमों का पालन करना नहीं है, बिल्क सही विकल्प का चयन करना भी है।" स्पष्ट कीजिये। (150 शब्द) 10

"Ethics in public administration is not just about following rules, but also about making the right choices." Explain. (150 Words) 10

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

In public administration rules provide a basis on which a person takes duisions but the decision should keep in mind the principle of utilitarianism and someodays.

When ends should not be followed:
Rules by a unjust foreunment which
ultimately goes against Constitutional
morality need not be followed. The
ultimate Commitment should be towards
painciples of neelfane state.

Fallousing rules but wrong decisions:
e.g: A curtain rule may give discustion
to an afficer but the duission should not

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be coloured by prejudices or bias eg.
No one should be fareaured because
of a particular affiliation based on
caste, religion etc.

It is recessary to rumber, while following rules may absolut one of Scruting but the christons always have a monal impact.

Decisions should be based on abjutivity, impartiality and rentrality. Deciding on murits also leads to incurate the trust and self respect.

decisions cannot always be foreseen but they must be in foreseen of citizens.

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उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not

write on this margin)



(b) अच्छी शिक्षा कल्पनातीत है यदि वह उत्तम जीवन और सामाजिक कल्याण के लिये आवश्यक मूल्यों को विकसित करने में विफल रहती है। टिप्पणी कीजिये। (150 शब्द) 10 Good education is inconceivable if it fails to inculcate values essential to good life and social well-being. Comment. (150 Words) 10

उम्मीदवार को इस हाशिये में नहीं लिखना

(Candidate must not write on this margin)

Education is an ongoing prioress that makes a person capable to make decisions beneficial for anell, family and society as a metale.

Education that focus on evote learning fails to inculcate values recessary to curveive and prosper in society.

Good education like Gardhi's wordha scheme of education which emphasized on learning by doing and knowing the values of hardwork ultimately helps a person.

Systematic and mechanical education is the Pleason why a diques holder from a pustigious institution may not be a

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good citizen compared to a person with - out any fournal education.

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

## Ensuring good education:

- 1) leaving by activity.
- 2) Developing moral and ethical values by activities like team work in sports, encursions etc.
- 3) Enaminations to analyse understanding teather than ability to memorise facts.

As Gautan Buddha peropounded - Atma beepa Bhav - 1.8. everyone must be their own quide. The goal of education is to make a person capable enough to make the convect choices.

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#### खंड - ख/ SECTION - B

7.

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

श्री अर्जुन एक प्रतिष्ठित व्यवसायी हैं और अपने समुदाय में एक प्रमुख व्यक्ति हैं। अपने परोपकार और व्यावसायिक कौशल के लिये जाने जाने वाले, उन्होंने विभिन्न सामाजिक कारणों के लिये उदार व सहायक होने के लिये प्रतिष्ठा बनाई है। उनके बेटे, रिव, जो 25 वर्षीय महत्त्वाकांक्षी संगीतकार हैं, को हाल ही में अंतिम चरण की यकृत संबंधी बीमारी का पता चला है। रिव की कम उम्र और उसकी हालत की गंभीर प्रकृति को देखते हुए, यह निदान परिवार के लिये एक गहरा आधात है।

मेडिकल टीम ने श्री अर्जुन को सूचित किया है कि रिव को जीवित रहने के लिये तत्काल यकृत प्रत्यारोपण की आवश्यकता है। यद्यपि, अंगदान की प्रतीक्षा सूची लंबी है और समय पर यकृत मिलने की संभावना बहुत कम है। प्रत्यारोपण के बिना बीतने वाला प्रत्येक दिन रिव के बचने की संभावना को कम करता है, जिससे श्री अर्जुन और उनके परिवार की चिंता व हताशा बढती जा रही है।

जिस अस्पताल में रिव का उपचार चल रहा है, उसके चिकित्सा निदेशक डॉ. मेहता अधिकरण समिति में हैं और श्री अर्जुन के पुराने मित्र हैं। उनकी दोस्ती उनके कॉलेज के दिनों से हैं और विगत् कई वर्षों से वे एक-दूसरे की सहायता करते आए हैं। कई वर्ष पूर्व, डॉ. मेहता के जीवन के एक मुश्किल दौर में, श्री अर्जुन ने उन्हें वित्तीय सहायता और व्यक्तिगत परामर्श देकर महत्त्वपूर्ण सहायता की थी। डॉ. मेहता हमेशा श्री अर्जुन के दयालुता और समर्थन के लिये उनके आभारी रहे हैं।

उनके घनिष्ठ संबंधों को देखते हुए, श्री अर्जुन को डॉ. मेहता से रिव के मामले को तेजी से निपटाने और प्रतीक्षा सूची में अन्य रोगियों की तुलना में उसे प्राथमिकता देने के लिये कहने का प्रबल प्रलोभन अनुभव होता है। अपने बेटे की स्थिति की तात्कालिकता और उसके द्वारा अनुभव की जा रही भावनात्मक बैचेनी के कारण श्री अर्जुन के लिये इस तरह के अनुरोध के व्यापक नीतिशास्त्रीय निहितार्थों पर विचार करना मुश्किल हो जाता है।

उपरोक्त केस स्टडी के आधार पर निम्नलिखित प्रश्नों के उत्तर दीजिये

- (a) इस स्थिति में डॉ. मेहता को कौन-से नीतिशास्त्रीय सिद्धांतों के आधार पर निर्णय लेना चाहिये?
- (b) डॉ. मेहता को सभी मरीजों के लिये उचित उपचार सुनिश्चित करते हुए श्री अर्जुन के व्यक्तिगत दबाव को कैसे संभालना चाहिये?
- (c) अंग आवंटन प्रक्रिया में हितों के संघर्ष को रोकने के लिये क्या उपाय कार्यान्वित किये जा सकते हैं? (250 शब्द) 20

Mr. Arjun is a well-respected businessman and a prominent figure in his community. Known for his philanthropy and business acumen, he has built a reputation for being generous and supportive of various social causes. His son, Ravi, a 25-year-old aspiring musician, has recently been diagnosed with end-stage liver disease. The diagnosis has come as a severe blow to the family, given Ravi's young age and the critical nature of his condition.

The medical team has informed Mr. Arjun that Ravi requires an immediate liver transplant to survive. The organ donation waiting list, however, is long, and the chances of receiving a liver in time are slim. Each day that passes without a transplant decreases Ravi's chances of survival, adding to the anxiety and desperation felt by Mr. Arjun and his family.

Dr. Mehta, Medical Director of the Hospital where Ravi is being treated, is on the authorization committee and an old friend of Mr. Arjun. Their friendship dates back to their college days, and over the years, they have supported each other through various

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personal and professional challenges. Years ago, during a particularly difficult time in Dr. उम्मीदवार को इस Mehta's life, Mr. Arjun extended significant help, providing financial support and personal counsel. Dr. Mehta has always felt indebted to Mr. Arjun for his kindness and support. Given their close relationship, Mr. Arjun feels a strong temptation to ask Dr. Mehta to fast-track Ravi's case and prioritize him over other patients on the waiting list. The urgency of his son's condition and the emotional turmoil he is experiencing make it difficult for Mr. Arjun to consider the broader ethical implications of such a request.

हाशिये में नहीं लिखना

Candidate must not write on this margin)

Answer the following questions based on the above case study

- (a) What ethical principles should guide Dr. Mehta's decision in this situation?
- (b) How should Dr. Mehta handle the personal pressure from Mr. Arjun while ensuring fair treatment for all patients?
- (c) What measures can be implemented to prevent conflicts of interest in the organ allocation process? (250 Words) 20

The situation sufferts the ethical dilemma of favouring a feriend who has perawided help in past ar sticking to the ends, regulation and ethics of healthcase.

Ethical principles for Dr. Mehta:

- 1) Freuere that peroper unles and Megulations are followed.
- Impartiality: The dance recipient list has been made an set criteria. Some people may be waiting for a

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long time for suitable donor which will make it impair for them if have is pushed up the list.

उम्मीद्बार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

- 3) He must follow his duty of providing best medical care till Rover's last breath in hope of finding a compatible doror.
- b) Hondling pressure will require strict monal and legal adherence by Don Mehts:
  - 1) He should come in transparently before Mr. Aryun of the perevailing studition and not eraising any false hopes
  - 2) He should do all within the accessible limits to promote Rawi's case on its muits but not any bias.
  - 3) He can talk to his colleagues and

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other seriou doctors suggest from them situation and suggest from them colutions

उम्मीदवार को इस हाग्नियं में नहीं लिखन चाहिये।

(Candidate must not

- c) Perementing conflict of interest in organ allowation:
  - Transparent quidelines outlining
    the criteria behind possition in
    waiting list available to all
    those on waiting list.
  - 2) Doctors handling organ procurement and allocation must be different from that who is towating the patient.
  - 3) No interference should be allowed by administrative stable and acts of

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buildery etc. should be dealt with strictly.

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

4) Acceptance their conflict of interest and management should oct accordingly.

Ultimately, the solution lies in increasing organ donations. The recent organ transplant rules allows for anyone to register for transplant invesperties of age.

Initiatives like 'opt out' system and move cadaveer donations will provide long term solution to the problem.

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आप एक ऐसे जिले के जिला मजिस्ट्रेट (DM) हैं जो अपने धार्मिक और सांस्कृतिक महत्त्व के लिये जाना जाता है। समुदाय के भीतर गहराई से संबंधित एक प्रमुख धार्मिक संगठन, एक बड़े पैमाने पर धार्मिक आयोजन की योजना बनाता है। यद्यपि, संगठन को वित्तीय बाधाओं का सामना करना पड़ता है और इतनी बड़ी सभा के लिये आवश्यक सुरक्षा उपायों की पूर्ण तैनाती सुनिश्चित करने के लिये आवश्यक धन की कमी होती है। आप संभावित जोखिमों से अवगत हैं, विशेष रूप से ऐसे सघन भीड़ वाले आयोजनों में भगदड़ की संभावना। आपकी आपत्तियों के बावजूद, आपको आयोजन की अनुमित देने के लिये भारी सामाजिक और राजनीतिक दवाव का सामना करना पड़ता है। स्थानीय राजनेता, जो धार्मिक गुरुओं और उनके संगठनों को महत्त्वपूर्ण वोट बैंक के रूप में देखते हैं, प्रभाव डालते हैं, आपसे कठोर शर्तों के बिना आयोजन को मंजूरी देने का आग्रह करते हैं। दबाव में आकर, आप कुछ शर्तों के साथ अनुमित दे देते हैं। आयोजन के दिन, भगदड़ होती है, जिसके परिणामस्वरूप 100 लोगों की दुखद मृत्यु हो जाती है।

इस त्रासदी से समुदाय सदमे और शोक में है एवं मीडिया और ज़नता का ध्यान तुरंत इस बात पर जाता है कि इसके लिये कौन जिम्मेदार है। जिला मजिस्ट्रेट के रूप में, आप विवाद के केंद्र में हैं। उत्तरदायित्व का प्रश्न भी बड़ा है तथा धार्मिक संगठन और स्थानीय प्रशासन दोनों ही जाँच के दायरे में आते हैं।

इसके बाद, भगदड़ के कारणों की जाँच करने और यह निर्धारित करने के लिये एक आधिकारिक जाँच शुरू की जाती है कि क्या लापरवाही की इसमें कोई भूमिका थी। जाँच से पता चलता है कि धार्मिक संगठन, अपनी वित्तीय बाधाओं के बावजूद, भीड़ को नियंत्रित करने के बुनियादी उपायों को भी कार्यान्वित करने में विफल रहा। यद्यपि, जाँच इस तथ्य की ओर भी इशारा करती है कि आपके कार्यालय द्वारा दी गई अनुमित में आवश्यक शर्तों और निरीक्षण का अभाव था, जो आपदा का कारण बना।

- (a) इस मामले में शामिल हितधारकों का उल्लेख कीजिये।
- (b) इसमें नीतिशास्त्रीय चुनौतियाँ क्या हैं?
- (c) भारत में भगदड़ की घटनाएँ आम क्यों हैं और इनमें से कई धार्मिक समारोहों में क्यों हुई हैं? आप इसे रोकने के लिये सबसे पहले क्या उपाय करेंगे? (250 शब्द) 20

You are the District Magistrate (DM) of a district known for its religious and cultural significance. A prominent religious organization, deeply embedded within the community, plans a large-scale religious event. The organization, however, faces financial constraints and lacks the necessary funds to ensure the full deployment of safety measures required for such a large gathering. You are aware of the potential risks, especially the possibility of a stampede in such densely packed events. Despite your reservations, you face immense societal and political pressure to grant permission for the event. Local politicians, who see the religious gurus and their organizations as significant vote banks, exert significant influence, urging you to approve the event without stringent conditions. Yielding to pressure, you give permission, albeit with reservations. On the day of the event, a stampede occurs, resulting in the tragic loss of 100 lives.

The tragedy leaves the community in shock and mourning, and the media and public quickly turn their attention to finding who is responsible. As the District Magistrate, you are at the center of the controversy. The question of accountability looms large, and both the religious organization and the local administration come under scrutiny.

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(Candidate must not write on this margin)





In the aftermath, an official inquiry is launched to investigate the causes of the stampede and determine whether negligence played a role. The inquiry reveals that the religious organization, despite its financial constraints, failed to implement even basic crowd control measures. However, the inquiry also points to the fact that the permission granted by your office lacked the necessary conditions and oversight, contributing to the disaster.

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

- (a) Mention the stakeholders involved in this case.
- (b) What are the ethical challenges involved here?
- (c) Why are Crowd crushes common in India and many of them have occurred at religious gatherings? What measures would you take to avoid it in the first place?

  (250 Words) 20

## Stakeholders involved:

- i) Me as sistrict Magistrate
- 2) Religious organisation.
- 3) The people attending the event.
- 4) Local Politicians
- 5) Media
- 6) Public at large.
- 7) Local administration as whole
- 8) Members of inquiry committee

# b) Ethical Challenges

1) Public safety against rubgious beliefs:

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The district is known for religious significance and such events are sugularly organised.

उम्मीदवार को इस हाशिये में नहीं लिखन चाहिये।

(Candidate must not write on this margin)

- 2) Adherence to safety rules: The safety rules are primary irrespective of available funds. The event can be scaled clower.
- 3) Fallowing duty are bonding to political pressure: The drivian to succumb to pressure of local politicians shows lack of courage.
- 4) Ensuring accountability: While religions organisation did not undertake safety measures, the administration repetited the same.

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) Reasons for crowd crushes and stampede

उम्मीद्वार को इस हाशिये में नहीं लिखना चाहिये।

(Candidate must not write on this margin)

- Juge number of attendants sametimes few times more than experted.
- 2) Lock of strict quidelines regarding crowd control in such erecte and imperoper training of officials.
- 3) tack of civic sonse: In case of any mengency, people usually panic and nather than being elementing organised, tales to escape from situation.
- 4) Sometimes the actions of organisers and the main personality can custe condition of stampede.

All these factors come together at suligious gatherings due to the faith

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and belief of people in god.

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(Candidate must not write on this margin)

# Measures to avoid stampedes:

- 1) Strict quidelines for security measures like personnels, bouricades etc.
- 2) Fining number of people allowed inside menue.
- 3) If the organisation is lacking funds, the administration should precide supplementary suppost.
- 4) In entrume situations, the organisers can be asked to scale down entent of the event.
- 5) Dedication to public serveice reather than positical ar other yours.

Appropriate crowd control miasures and areareness can areaid such 38 teragic incidents.

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9.

श्रद्धा को हाल ही में एक धर्मार्थ अस्पताल का चिकित्सा अधीक्षक नियुक्त किया गया है जो स्थानीय और आस-पास के क्षेत्रों के गरीब एवं विचित लोगों के लिये एक महत्त्वपूर्ण स्वास्थ्य सेवा सुविधा के रूप में कार्य करता है। अस्पताल के पास समुचित रूप से वित्त पोषण और पर्याप्त रूप से संसाधन होने के बावजूद, इसकी धर्मार्थ प्रकृति का अर्थ है कि कर्मचारियों का बेतन अपेक्षाकृत कम होना। इस वित्तीय बाधा ने एक चिंताजनक व्यवहार को उत्पन्न दिया है: कुछ कर्मचारियों ने शीघ्र या बेहतर सेवाओं के बदले में अमीर मरीजों से रिश्वत लेने की आदत विकसित कर ली है। यद्यपि इस अनैतिक व्यवहार के विषय में शिकायतें पहले भी सामने आई हैं, लेकिन अस्पताल के प्रबंधन ने आमतौर पर इस पर आँखें मूंद ली हैं और समस्या का सामना करने के बजाय इसे अनदेखा किया है।

- (a) श्रद्धा के समक्ष उपस्थित नीतिशास्त्रीय दुविधा और उसके लिये उपलब्ध कार्यवाही के तरीके पर चर्चा कीजिये? साथ ही, उसके द्वारा उठाए गए कदम के पक्ष और विपक्ष पर भी चर्चा कीजिये।
- (b) अगर आप श्रद्धा के स्थान पर होते/होती तो क्या करते/करती? (250 शब्द) 20

Shradha has recently been appointed as the Medical Superintendent of a charitable hospital that serves as a crucial healthcare facility for the poor and underprivileged populations both locally and from surrounding areas. Despite the hospital being well-funded and adequately resourced, its charitable nature means that staff salaries are relatively low. This financial constraint has led to a concerning practice: some staff members have developed a habit of accepting bribes from wealthier patients in exchange for expedited or enhanced services. Although complaints about this unethical behavior have surfaced in the past, the hospital's management has generally turned a blind eye, choosing to ignore the problem rather than confront it.

- (a) Discuss the ethical dilemma confronting Shradha and the course of action available to her? Also, discuss pros and cons of her action
- (b) What would you do if you were in Shradha's position?

(250 Words) 20

a)

# Ethical dilemma:

a) Continuing providing accessible healthcare to prove and unprivileged people on increase costs to present within practices.

6) Allowing Staff to continue providing

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of ethics to retain them for functioning of the hospital.

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# Available courses of action:

Confronting the peroblem by involving all stakeholders like the management, doctors, nurses etc.

Peras = . Find Salution to the issue and ensure smooth functioning of hospital.

Cons = · Lack of financial resources may eyield no significant benefit.

- · Staff might leave in search of better appartunities.
- 2) Turn a blind eye like management. Pras: Continue the functioning and

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the services to power people.

cons: · Peramating unethical peractices

· Reduced trust of other patients

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b) Actions by myself in similar situation

- 1) Confronting the staff to stop any such practice.
- af staff by mabilising more resources from the toustees or therough grownment support.
- 3) Differential puicing mechanismi.
  - a) For such patients: Contain trustments of specialised nature at higher evates to sugment hospital resources. This will contribute to redistribution

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of wealth in society.

The augmented changes can Couler for Incursed Salaries.

b) four power patients: continue the services at the subsidised vates.

The issue as a mehale reflects upon the health securices in the country. Government must argment resources and increase enpenditure to atleast 31. Of GDP as per Mational Health Policy, 2017.

It will also help in achieving SDG-3 (Good health and wellbeing).

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10.

आर्यन विश्वविद्यालय के छात्र श्रेयस शर्मा को अपने निवास कक्ष में "जाति विशेषाधिकार की समझ" शीर्षक वाला बुलेटिन बोर्ड दिखाई देता है। वह इसे प्रचार मानता है और मानता है कि यह उच्च जाति के छात्रों के साथ भेदभाव करता है। जवाव में, श्रेयस ने फेसबुक पर एक निंदा पोस्ट की, जिसमें प्रमुख रूढ़िवादी हस्तियों अमित वर्मा और राजन पटेल को टैंग किया ताकि परिसर में अत्यधिक उदारवाद की ओर ध्यान आकर्षित किया जा सके। यह पोस्ट तुरंत वायरल हो गई, जिसका समर्थन और विरोध दोनों हुआ।

प्रिया नामक एक छात्र पत्रकार श्रेयस का साक्षात्कार लेती है ताकि बुलेटिन बोर्ड की आलोचना करने के उसके उद्देश्यों को समझा जा सके। श्रेयस, जिसने इस तरह की प्रतिक्रिया की उम्मीद नहीं की थी और अब अपने पोस्ट पर पछतावा करता है, प्रिया से लेख में अपना नाम गोपनीय रखने के लिये कहता है। प्रिया के सामने एक नैतिक दुविधा है: श्रेयस के नाम न बताने के अनुरोध का सम्मान करना या उसके सार्वजनिक बयानों के लिये उसे उत्तरदायी ठहराना।

- (a) विवाद को संबोधित करने में विश्वविद्यालय प्रशासन की नीतिशास्त्रीय जिम्मेदारी का मूल्यांकन कीजिये। मुक्त भाषण और समावेशिता के बीच संतुलन बनाने के लिये वे क्या उपाय कर सकते हैं?
- (b) श्रेयस द्वारा सामना किये गए विरोध के संदर्भ में न्याय की अवधारणा पर विचार कीजिये। विश्वविद्यालय यह कैसे सुनिश्चित कर सकता है कि इसमें शामिल सभी पक्षों के साथ उचित व्यवहार हो और उन्हें समुचित रूप से उत्तरदायी ठहराया जा सके?
- (c) जिन आलोचनाओं को श्रेयस झेल रहा है उससे प्रिया अवगत हैं। साक्षात्कारकर्त्ता के प्रति समानुभूति और पत्रकारिता की निष्पक्षता बनाए रखने के बीच नीतिशास्त्रीय संतुलन पर चर्चा कीजिये।

(250 शब्द) 20

Shreyas Sharma, a student at Aryan University, comes across the bulletin board titled "Understanding Caste Privilege" in his residence hall. He perceives it as propaganda and believes it discriminates against upper-caste students. In response, Shreyas posts a denouncement on Facebook, tagging prominent conservative figures Amit Verma and Rajan Patel to draw attention to what he sees as excessive liberalism on campus. The post quickly goes viral, attracting both support and significant backlash.

Priya, a student journalist, interviews Shreyas to understand his motives for criticizing the bulletin board. Shreyas, who did not anticipate the extent of the backlash and now regrets his post, asks Priya to keep his name confidential in the article. Priya faces an ethical dilemma: respecting Shreyas's request for anonymity or holding him accountable for his public statements.

- (a) Evaluate the ethical responsibility of the university administration in addressing the controversy. What measures could they take to balance free speech and inclusivity?
- (b) Reflect on the concept of justice in the context of the backlash faced by Shreyas. How can the university ensure that all parties involved receive fair treatment and are held accountable appropriately?
- (c) Priya is aware of the backlash Shreyas has faced. Discuss the ethical balance between empathy for the interviewee and maintaining journalistic objectivity.

(250 Words) 20

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a) Ethical responsibility of administration:

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(Candidate must not write on this margin)

- a) Ensure freedom of speech and expression while ensuring the safety of students and stable in university.
- b) Persuent contrède influence from provocking university students.
- c) Discussion with all stakeholders including students on framing guidelines for sensitive topics.

Balancing free speech and inclusivity:

- a) Promote talerance arrong students.
- b) Multi-cultural encironment at university by having students from diverse backgrounds.
- ) callege events fastering unity.

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d) Raising arraners about witical issues and making students capable to evaluate all aspects of an issue before taking any stand-

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b) Tustice in its succets has the essence of impartiality and neutrality. The personable of constitution calls four social, economic and political justice.

poster for the event, acts of showpers must not be seen as completely within the purisions of his freedom of speech and enpression.

Role of uniceasity:

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- ) Importial treatment of all invesperting see of any caste affiliation.
- 2) The parties can be held accountable as per quarity of actions. Shrayas involved autsiders in university matters rather than taking up the issue amicably.
- 3) A newtral committee by university should investigate all aspects and devide accordingly.
- c) Balance between empathy and objectivity in journalism:

Penya is arrance of the eremorse that showps feels but here journalistic ethics also has march pressure of proverding the people with the whole

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touth. Ivrespective of intentions, people must be held accountable for their actions.

Periga can engage with shreyax and maintain abjectivity by hiding his identity but not an any details ar information that she thinks her readers would like to know.

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11.

भारत में एक बड़ी बहुराष्ट्रीय आईटी कंपनी में अनुभवी विक्रय प्रतिनिधि राहुल ने कंपनी के भीतर, विशेष तौर पर अपने सहकर्मी अर्जुन के साथ गहरी मित्रता विकसित की थी। पिछले कुछ महीनों में, अर्जुन ने राहुल को अपनी पत्नी, बच्चों और बूढ़े माता-पिता का भरण-पोषण करने सहित अपने गंभीर वित्तीय संघर्षों के बारे में बताया था। अर्जुन ने काम पर जोखिम भरे कदमों का संकेत दिया था, लेकिन कभी भी विशिष्ट बातें नहीं बताईं।

उम्मीदवार को इस हाशिये में नहीं लिखना चाहिये।

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जब अर्जुन ने अचानक कंपनी छोड़ दी, तो राहुल हैरान और संदिग्ध हो गया। उसने अर्जुन के कार्यभार को अपने नियंत्रण में ले लिया और जल्द ही उसे पता चल गया कि अर्जुन की धोखाधड़ी गतिविधियों से कंपनी को वित्तीय नुकसान हुआ है। अर्जुन ने एक योजना बनाई थी जिसमें फर्जी विक्रय ऑर्डर, अग्रिम कमीशन भुगतान प्राप्त करना और विलंबित वितरण के लिये बाहरी कंपनी के साथ मिलीभगत करना शामिल था, जिससे गैर-मौजूद विक्रय के लिये कमीशन प्राप्त किया जा सके।

उनकी आपस की बातचीत पर विचार करते हुए, राहुल को बेचैनी महसूस हुई, उसे अनुभव हुआ कि अर्जुन की हताशा ने उसे धोखाधड़ी करने के लिये प्रेरित किया। उसने प्रश्न किया कि क्या वह स्थिति को रोक सकता था और उसे जिम्मेदारी का अहसास हुआ। अर्जुन के चले जाने और आंतरिक जाँच शुरू होने के बाद, राहुल को नैतिक दुविधा का सामना करना पड़ा कि जो वह जो जानता था उसे उजागर करे या नहीं।

राहुल अपनी व्यक्तिगत सत्यनिष्ठता बनाए रखना चाहता था और कंपनी को इस मुद्दे को समझने में सहायता करना चाहता था, लेकिन उसे भय था कि सब कुछ उजागर करने से उसकी स्थिति खतरे में पड़ सकती है और उसे नौकरी से निकाला जा सकता है। वह अर्जुन की स्थिति से समानुभूति रखता था, वह अपने मित्र की रक्षा करने और अपने नीतिशास्त्रीय मानकों को बनाए रखने के बीच उलझन में था। राहुल इस बात से जूझ रहा था कि क्या सच्चाई को उजागर करना उसकी नौकरी और मित्रता को खोने के लायक है, खासकर तब जब कंपनी का वित्तीय नुकसान भयावह नहीं था और उत्पाद जीवन-मरण का प्रश्न नहीं था।

- (a) पेशेवर संदर्भ में नीतिशास्त्रीय निर्णयन में समानुभूति का क्या प्रभाव होना चाहिये? क्या किसी सहकर्मी के व्यक्तिगत संघर्षों को समझना उसके अनैतिक कार्यों को उचित ठहरा सकता है या कम कर सकता है?
- (b) राहुल के निर्णय में सबसे महत्त्वपूर्ण नीतिशास्त्रीय मूल्य क्या हैं?
- (c) राहुल के निर्णय को कौन-से कारक प्रभावित करेंगे?

(250 शब्द) 20

Rahul, an experienced sales representative at a large multinational IT company in India, had developed strong friendships within the company, especially with his colleague Arjun. Over recent months, Arjun had confided in Rahul about his severe financial struggles, including supporting his wife, children, and aging parents. Arjun had hinted at risky moves at work but never disclosed the specifics.

When Arjun abruptly left the company, Rahul was shocked and suspicious. He took over Arjun's sales territories and soon discovered the financial damage caused by Arjun's fraudulent activities. Arjun had orchestrated a scheme involving fictitious sales orders, receiving upfront commission payments, and colluding with an external company to delay deliveries, thereby securing commissions for non-existent sales.

Reflecting on their conversations, Rahul felt uneasy, realizing Arjun's desperation likely drove him to commit fraud. He questioned whether he could have prevented the situation and felt a sense of responsibility. With Arjun gone and an internal investigation underway, Rahul faced a moral dilemma about whether to disclose what he knew.

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Rahul wanted to maintain his personal integrity and help the company understand the issue but feared that revealing all could jeopardize his position and lead to termination. He empathized with Arjun's plight, feeling conflicted between protecting his friend and upholding his own ethical standards. Rahul wrestled with whether exposing the truth was worth potentially losing his job and friendship, especially since the company's financial loss was not catastrophic and the product was not life-or-death.

(a) How should empathy influence ethical decision making in a professional context? Can understanding a colleague's personal struggles justify or mitigate unethical actions?

(b) What are the most significant ethical values at stake in Rahul's decision?

(c) What factors should influence Rahul's decision?

(250 Words) 20

a) In perofessional content, empathy can help in influencing decision but

both positively on negatively.

Empathising with issues of colleagues and employees can help in proceeding better solutions and encourage team building but the same shall not be at the cost to company as other stateholders like shareholders, customers etc. are involved.

Unile knowing personal struggles can personal entions

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but the same cannot be justified.

Anyone and everyone is engaged in some personal battle, and justifying unethical actions will lead to downfall of entire organisation.

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- b) Ethical values at stake in Rahul's duisions:
  - 1) Trust: Aryun trusted Rahul in confiding with him his issues and proverding the intenstigation committee with all information will enade this trust.
  - 2) Integrity: Rahul must be touthful in his actions and not factour his friend based on present struggles.
  - 3) Chipetrity: He should take decision not

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on basis of his biases but the prevelent circumstances.

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- 4) Responsibility: While he fulls empansible for Arjun's action, his real responsibility is towards his organisation.
- c) Factors influencing Rahul's decisions
  - i) Plight of Argun who found struggles sustaining his family.
  - 2) His friendship with Asigur and the support between them.
  - 3) His fear of him being terminated by telling the touth.
  - 4) His belief that loss to company is not significant.
  - 5) His personal integrity and honesty.

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of these factors, Rahul should base his decision can his integrity nather than personal factors telling the committee all he knows and making it clear that he was unaware of any such activity being undertaken by

Arjun.

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12. मुंबई में रहने वाली 28 वर्षीय सोशल मीडिया इन्फ्लुएंसर निशा ने विगत् पाँच वर्षों में इंस्टाग्राम और यूट्यूब पर काफी संख्या में फॉलोअर्स प्राप्त किये हैं। अपनी जीवनशैली संबंधी कंटेंट के लिये जानी जाने वाली निशा प्राय: फैशन, ब्यूटी और वेलनेस सेक्टर के ब्रांड्स के साथ सहभाग करती हैं। उनके फॉलोअर्स उनकी प्रामाणिकता और विश्वसनीय कंटेंट के लिये उनकी प्रशंसा करते हैं और उन्होंने अपने व्यक्तिगत मूल्यों के अनुरूप उत्पादों का प्रचार करने के लिये प्रतिष्ठा बनाई है।

निशा को अनन्या अरोड़ा ने एक नए आहार पूरक का प्रचार करने के लिये संपर्क किया है जो जल्दी वजन घटाने का वादा करता है। अभियान एक आकर्षक सौदा प्रदान करता है, जो निशा द्वारा अब तक किसी एकल साझेदारी से अर्जित की गई राशि से कहीं अधिक है। राहुल, उसका प्रयंधक, उसे प्रस्ताव स्वीकार करने के लिये प्रोत्साहित करता है, वित्तीय लाभ और अधिक फॉलोअर्स प्राप्त करने की क्षमता पर जोर देता है।

हालाँकि, निशा को कुछ संदेह हैं। उत्पाद पर शोध करने पर, उसे स्वास्थ्य विशेषज्ञों से मिली-जुली समीक्षाएँ और चिंताएँ मिलती हैं, जिनमें डॉ. अरविंद राव भी शामिल हैं, जो ऐसे सप्लीमेंट्स की सुरक्षा और प्रभावशीलता पर प्रश्न उठाते हैं। निशा जानती है कि उसके कई फॉलोअर्स स्वास्थ्य और तंदुरुस्ती संबंधी सलाह के लिये उससे परामर्श लेते हैं और संभावित रूप से असुरक्षित उत्पाद का प्रचार करने से उनकी विश्वसनीयता को नुकसान पहुँच सकता है और उसके फॉलोअर्स जोखिम में पड़ सकते हैं। निशा को प्रिया ने सुझाव दिया कि उसे नैतिकता के बारे में बहुत अधिक चिंता नहीं करनी चाहिये। उसका तर्क है कि फॉलोअर्स अपनी पसंद के लिये स्वयं जिम्मेदार हैं और इस तरह की साझेदारी इंडस्ट्री में आम बात है। प्रिया ने स्वयं भी बिना किसी विरोध का सामना किये इसी तरह के उत्पादों का प्रचार किया है।

निशा अब दोराहे पर खड़ी है। एक तरफ, वह इस प्रस्ताव को स्वीकार कर सकती है, अपनी कमाई को काफी बढ़ा सकती है और अपने फॉलोअर्स की संख्या बढ़ा सकती है। दूसरी तरफ, किसी ऐसे उत्पाद का प्रचार करना जिस पर उसे पूरा विश्वास नहीं है, उसके मूल्यों से समझौता कर सकता है और संभवत: उसके फॉलोअर्स को खतर में डाल सकता है।

उपरोक्त केस स्टडी के आधार पर निम्नलिखित प्रश्नों के उत्तर दीजिये:

- (a) क्या प्रभावशाली लोगों के लिये उन उंत्पादों का प्रचार करना नीतिशास्त्रीय रूप से सही है, जिनका वे व्यक्तिगत रूप से उपयोग नहीं करेंगे या अपने प्रियजनों को उनकी प्रेरक शिक्त के कारण अनुशंसा नहीं करेंगे? यह "िकसी को हानि न पहुँचाएँ" सिद्धांत के साथ कैसे सरेखित होता है?
- (b) क्या प्रभावशाली व्यक्तियों को उनके द्वारा समर्थित उत्पादों से होने वाले संभावित नुकसान के लिये उत्तरदायी ठहराया जाना चाहिये?
- (c) एक प्रभावशाली व्यक्ति को अपने वित्तीय हितों और अपने दर्शकों के प्रति नीतिशास्त्रीय दायित्वों के बीच संघर्ष का समाधान कैसे करना चाहिये? (250 शब्द) 20

Nisha, a 28-year-old social media influencer based in Mumbai, has gained a significant following on Instagram and YouTube over the past five years. Known for her lifestyle content, she frequently collaborates with brands in the fashion, beauty, and wellness sectors. Her followers admire her for her authenticity and relatable content, and she has built a reputation for endorsing products that align with her personal values.

Nisha is approached by Ananya to promote a new dietary supplement that promises quick weight loss. The campaign offers a lucrative deal, far more than Nisha has ever earned from a single partnership. Rahul, her manager, encourages her to accept the offer, emphasizing the financial benefits and the potential to gain more followers.

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However, Nisha has reservations. Upon researching the product, she finds mixed reviews and concerns from health experts, including Dr. Arvind Rao, who questions the safety and effectiveness of such supplements. Nisha is aware that many of her followers look up to her for health and wellness advice, and promoting a potentially unsafe product could harm her credibility and put her followers at risk.

Priya, her friend, suggests that Nisha should not worry too much about the ethics, arguing that followers are responsible for their own choices and that such partnerships are common in the industry. Priya herself has promoted similar products without facing any backlash. Nisha is now at a crossroads. On one hand, she could accept the deal, significantly boost her earnings, and expand her reach. On the other hand, promoting a product she does not fully trust could compromise her values and possibly endanger her followers.

Based on the above case study, answer the following questions:

- (a) Is it ethical for influencers to promote products they would not personally use or recommend to loved ones, given their persuasive power? How does this align with the "do no harm" principle?
- (b) Should influencers be held accountable for the potential harm caused by the products they endorse?
- (c) How should an influencer navigate the conflict between their financial interests and their ethical obligations to their audience? (250 Words) 20

The case study reflects upon the dilemma by a person enganding personal genouth and enspensibility towards society as a whole.

Today, with increasing reach of Sacial media, people are gotting influenced and persuaded by many actors and celebrities and influencers.

However, it is not ethical for

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these influencers to endance products they don't use themselves. These people are well arrance that their followers look up on them and try to followers look up on them and try

They bear a moral ensponsibility tourands all those who suppost them.

It gas against de no harm' principle as they are are are of impact of peroduct they endorse.

- b) The accountability of influencers can be seen as:
  - 1) They paramete paraducts to lakes of people in auturn of same gains and one responsible to persuade people to purchase something

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2) Housewer, with should also be taken into account that they are not fairing anyone to buy a product. It is altimately the follower who through his own will buys the product.

Housever, they must be aware of their persuasive power over their hollowers.

- I Manigating the conflict by wedain stope.
  - 2) Declaring that he she is being paid, monetorily or atherweise, for endorsing a product.
  - 2) They should endorse, preaduct based on people who follows them. e.g:

    Children should not be endorsed whan things like fast food, junk

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food, expensive items etc.

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3) They should ask the company who approach to precide them full disclosure of preduct so that they can make informed hoice.

Finally, all the influencers must adhere too their conscience and should not endorse a percoluit that they ful is manally unsuitable.

Showing respect to their fallowers will ultimately increase their over

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good will as well.

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